2020 SEP 14 PM 3: 48

M. REGIHA TROMAS CLERK

DEPHTY FLERK

Clerk, U.S. Bankruptcy Court 75 Ted Turner Drive Suite 1340 Atlanta, GA 30303

Re: Appeal to Bankruptcy dismissal motion Case No. 20-61065 (PWB)

To Whom It May Concern:

I am writing as a small business owner who together with my business partner and husband, Lee Runion, own Black Horse Studio and executed a successful photo and motion content shoot for Krystal on December 12th and 13th, 2019.

We are asking that Krystal be required to pay its debts to us for this project. There has been too much corporate welfare in this country this summer to the gross detriment of small businesses and the American people. Krystal should not be a part of that - their marketing team and other high pay level execs still have jobs, their restaurants are still open. They should not be released from their moral and legal responsibilities when they still have the means to pay the debts to the small businesses who have worked hard and spent their own money for them. The small businesses who make this country what it is and without whom there would be no large corporations.

Black Horse was required by the project specifications to hire numerous freelance assistants, rent very expensive professional camera equipment, hire a freelance retoucher/post production artist, and provide fresh hot meals for breakfast and lunch as well as ample premium snacks and beverages throughout shoot for a large crowd of people.

We invoiced for the project on December 14th, 2019 (for \$18,215.36) and were requested to do additional post production work the following week. That was completed and billed separately on December 26th, 2019 (for \$500.00). Both invoices are attached.

The bulk of those invoices were direct out of pocket expenses. We paid for the camera equipment at the time of rental, as well as all craft services/meals, and per industry standard practices, we paid all of our vendors/freelancers involved within 30 days of the project. As a small business, we depend heavily on good cash flow to stay in business and I cannot put into words how dramatically this has hurt our business.



Not being paid for our time is bad enough - because our studio mortgage, equipment loans, insurance, electricity, the food on our table, everything, relies on being able to charge for our time. But this is exponentially worse in that we paid out thousands of dollars we were depending upon getting back, and then getting nothing at all for that or for the work that was pre-approved prior to the shoot. And the work was used.

We sincerely hope the court does the right thing here and further ask that Krystal pay its debts to us and the other small businesses they have left financially burdened.

Thank you,

Jennifer Bostic Co-Owner, Photographer

Black Horse Studio

P.O. Number

310 E. Third Street Winston-Salem, NC 27101

Due Date

Date

Invoice No.

12/14/19

Project

2005883

	225407	Net 30	01/13/20)	5310 Krystal TV	Spots 12-19
1	Description			Qty	Rate	Amount
2 day shoot in studio for Krystal to - plus stop go), 5 Krystals in boxes of Boxes (4 shots), all on white sw boxes, 5 steaming Krystals boxes, sandwich on red tray marble surfaction - *food sytlist and stylist assistants - client to provide all product and product and provide final editing	e (4 shots), Fish Sandveep. Motion captured Chill Cheese Pup, Suce. to direct bill client* backaging, plus red tra	vich (2 shots), a of 10 steaming inriser, and fish ys	and Wall Krystals			
Day Rate/Creative Rate Video				1	2,400.00	2,400.00T
Day Rate/Creative Rate - stills - lo	ng day			1	2,400.00	2,400.00T
AC	• ,			2	500.00	1,000.00T
Assistant - 3 per day (includes reto	oucher on day 2)			1	2,800.00	2,800.00T
Digital Package - motion	• •			1	2,200.00	2,200.00T
Digital Package - stills/stop go				1	1,000.00	1,000.00T
GB Archive				1	250.00	250.00T
Capture - High Res				14	35.00	490.00T
Post Production				2	1,250.00	2,500.00T
Media - Client				1	200.00	200.00T
Meals/Catering				1	1,425.36	1,425.36T
PreProduction - pre light/prep				1	1,250.00	1,250.00T
Background Expense - printed bac	kdrop			1	200.00	200.00T
Sets & Props - grocery/stylist supp	ply			1	100.00	100.00T
Tax Exempt Client					0.00%	0.00

Terms

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BLACK HORSE

310 E. Third Street Winston-Salem, NC 27101

Date Invoice No. 12/26/19 2005887

P.O. Number	Terms	Due Date	Project 5319 Krystal Post 12-19	
	Net 30	01/25/20		
Des	Description		Rate	Amount
Additional post time on Krystal shoot footage/files fo	or Krystal.			
Post Production		1	500,00	500.00T
Tax Exempt Client			0.00%	0.00



Appeal to Bankruptcy dismissal motion Case No. 20-61065 (PWB)

Attachment 1.

Additional parties served Objection to Dismissal Motion Regarding Dismissal of Debtor's Ch.11 Cases and Granting Related Relief. [Docket No. 596]

Clerk, U.S. Bankruptcy Court 75 Ted Turner Drive **Suite 1340** Atlanta, GA 30303

King and Spalding LLP 1180 Peachtree Street NE Atlanta, Ga. 30309

BLACK HORSE STUDIO

The Krystal Company - 114303-1 c/o KCC PO Box 43003 Providence, RI. 02940-3003

The Krystal Company (4140); Krystal Holdings, Inc. (5381); L-Square Acquisition Co. LLC (8916) 1455 Lincoln Parkway, Suite 600 Dunwoody, Ga. 30346

NORTHERN DISTRICT OF GEORGIA

ATLANTA DIVISION

IN RE:	Case No: Chapter	20-61065 (PWB)			
Debtor(s)	,)				
C	CERTIFICATE OF SER	VICE			
		jury that I am, and at all times hereinafter day of غياساهم , 20 <u>20</u> I served a copy of			
which was filed in this bankruptcy matter or Please See addacted	the <u>19</u> 4 day of	services provided linvoices			
	MAILED	HAND DELIVERED			
Name and Address of each party served (If r	necessary, you may	attach a list.):			
Clerk's Office, US Bank, Svite 1340 75 Tell Turner Sr. Atlanta, 6A. 30303	unbted (one4	· See attached list			
I CERTIFY UNDER PENALTY OF PERJURY THAT THE FOREGOING IS TRUE AND CORRECT.					
Dated: 9 6 20	Signature: _				
	Printed Nan	ne: Jennifer Bostic			
	Address:	310 E Third Street Winston Salem, NC 27101			
	Phone:	336-817-0280			

(Generic Certificate of Service – Revised 4/13)

Case 20-61065-pwb Doc 603 Filed 09/14/20 Entered 09/15/20-08:48:50 Desc Main Black Horse Studio 310 East Third Street Winston-Salem, NC 27101

7019 0140 0000 9694 9980



RETURN RECEIPT REQUESTED

Clerk, U.S. Bankruptcy Court 75 Ted Turner Drive Suite 1340 Atlanta, GA 30303

CLEARED

SFP 14 2020

U.S. Marshals Service Atlanta, GA